



Annual Review

**2010
-2011**

The uniting
force for
the strength,
influence and
effectiveness of
UK international
development
organisations

02 Vision and purpose



Bond is a broad network of 360 UK-based international development organisations united by a common goal to eradicate global poverty. To achieve this we influence governments and policy-makers, develop the skills of people, build organisational capacity and effectiveness and provide opportunities to exchange information, knowledge and expertise.



Our vision is a world of justice and equality, free from poverty, where human rights and the environment are respected.



Thank you to members, donors, sponsors, in-kind contributors and all who make our work possible including:



- Accenture Development Partnerships
- Baring Foundation
- CCLA
- EveryChild
- Fat Beehive
- Herd Communications
- Ian Allan Travel
- Key Travel
- Joffe Charitable Trust
- Lloyds Pharmacy
- Oxford HR
- Perrett Laver
- Point 13 Media
- WOMANKIND Worldwide
- World Vision

Bond Effectiveness Programme financial contributors 2010-11

- CAFOD
- Christian Aid
- Islamic Relief
- Oxfam
- Practical Action
- Sightsavers
- VSO
- WaterAid
- World Vision

Welcome

As we pause to reflect, it seems that almost everything has changed: the domestic political and economic environment, the funding environment, the fortunes of the global economy, and the impact of it on poor countries. Despite considerable complexities and a shifting agenda, Bond has responded with agility and we hope that this review gives you a sense of what we have achieved together.

Our immediate priority was to secure positive commitments on international development ahead of the General Election. A promise was made by each of the three major parties, in line with Bond demands, to legislate for 0.7% of gross national income for international development – a historic achievement. We then worked to build a strong relationship with the new coalition government to further influence policy and encourage leadership ahead of the crucial Millennium Development Goals Review Summit.

In Europe and internationally, Bond advocacy focussed on EU structural changes and high-level activity around the G8/G20 summits. At home we deepened engagement with major funders to protect and enhance funding to the sector in a tough economic climate.

We continued to build the skills and knowledge of our people through the learning and training programme, and as the focus on organisational and development effectiveness intensified, a growing community of NGOs were actively developing the Bond Effectiveness Programme.

Looking ahead, Bond is needed more than ever. Economic and political pressures threaten to jeopardise the public consensus in favour of international development. Our collective voice, the systematic strengthening of our work and the creation of alliances with others who share our vision is essential. This makes it an exciting time to be part of this vital network as we start to deliver on the ambitious new Strategy 2011–16. Its success rests of the contribution of all Bond members and we thank you for your continuing commitment and support.

Anna Feuchtwang
Chair

Nick Roseveare
Chief Executive

Facts and figures

1888
MEMBERS PLACED

852
JOBS

358
MEMBERS

41
NEW MEMBERS

70
TRAINING DAYS
ATTENDED BY OVER

800
PEOPLE

£1.7M
INCOME

£1.6M
EXPENDITURE

16
BOND GROUPS

MEMBER ORGANISATIONS

48% SMALL
38% MEDIUM
14% LARGE

Join Bond be part of something bigger

Connect

Bond helps organisations to link up to share expertise, skills and resources. Member-led working groups provide opportunities to get directly involved and actively influence policy-makers, while events and an online community encourage collaboration and stimulate debate.

Influence

The unique position of Bond in the sector enables us to directly influence the policy and practice of governments and institutions at a UK, Europe and international level. Bond brings organisations together to form collective policy positions and organise advocacy action.

Strengthen

We build the skills and knowledge of people and strengthen the capacity of organisations, and the sector, through a comprehensive learning and training programme and by helping organisations to better demonstrate their impact and effectiveness.

“One of Bond’s real strengths is that it represents a wide variety of organisations, which enables us to speak as a sector in all its complexity and diversity.”

Henry Smith
Director, Saferworld

Generous discounts on training, advertising and EC funding advice provide even more reason to join Bond.

Stay in touch
www.bond.org.uk/e-updates
[@bondngo](https://twitter.com/bondngo)

Join Bond
www.bond.org.uk/membership
membership@bond.org.uk
020 7520 0259

We influence by acting together

In our experience, organisations have the greatest impact when they come together to speak with a united and coherent voice. As the representative of UK international development organisations, Bond has access in government and parliament at a level that many individual organisations do not. We are therefore in an ideal position to influence international development policy and practice in the UK, Europe and internationally. We also influence donors to secure more and better funding for UK NGOs working in international development.

“Bond gives the UK NGO community a collective, influential voice.”

Chandrashekhhar Krishnan
Executive Director, Transparency International UK

Strengthening our relationship with the new government



Image courtesy of Justin Tallis/Bond

Submissions were made to 10 government, EU and sector reviews and consultations ensuring that international development perspectives were represented as policies were being formed.

The UK government is widely regarded as being at the forefront of progressive international development policy and it is vital that this leadership continues regardless of which party is in power. While the 2010 General Election campaign provided an important opportunity to strengthen political commitment to international development, the priority immediately after the election was to build a strong strategic relationship with key government ministers.

Our impact

Ahead of the General Election, Bond published a joint international development manifesto, Vote Global, signed by over 200 organisations. It asked all parties to pledge to fight global poverty and set out the key political commitments needed for the UK to play a full role in rising to this challenge. It received widespread political support, including, crucially, securing a promise from all three main parties to legislate for 0.7% of GNI to be spent on effective aid by 2013.

Following the election, 10 of the commitments made in the government's Coalition Agreement were in line with the manifesto's recommendations, particularly those on aid. In response to a wave of government reviews and consultations, Bond members came together to develop positions and submit papers, work which was not only important from a policy perspective but also in terms of Bond's strategic positioning with the new government.

What's coming up

We will continue to build our strategic influence and further our position with government and parliament through regular dialogue, with a focus on:

- ensuring that a spend of 0.7% GNI on aid is enshrined in law and is focussed on poverty eradication. This is especially important as the government redirects development assistance and introduces changes related to the results and value for money agendas
- building and maintaining political and public support for aid and development in the context of spending cuts elsewhere

As part of a programme to build cross-party support for international development, fringe events were held at the three party conferences to bring politicians, delegates and NGO directors together.

Fighting for the Millennium Development Goals

The Millennium Development Goals (MDGs), which have guided development efforts for the last 10 years, have a target date of 2015 and, so far, most are off-track. The UN Millennium Development Goals Review Summit in September 2010 provided a pivotal moment to lobby governments to take decisive action. Bond led and coordinated comprehensive advocacy action in the lead up to, during and after the summit to encourage the UK government to show leadership on meeting their own commitments and in holding other governments to account.



At a Bond event, 400 people came together to encourage the government to show leadership and commitment at the MDGs Review Summit.

Our impact

Ahead of the summit, Bond created opportunities to influence the government position and encourage the promotion of a strong and ambitious outcome. Bond coordinated a joint statement, signed by 54 organisations, which formed the cornerstone of advocacy action including a parliamentary reception and a flagship event to engage the UK public in the summit and international development efforts more broadly. Over 400 people including 70 Bond members heard Deputy Prime Minister Nick Clegg and Secretary of State Andrew Mitchell, the government representatives at the summit, outline their approach. At the summit itself, Bond convened additional meetings between NGO leaders, the Secretary of State and Deputy Prime Minister to further influence the UK's approach with other world leaders.

At a European level, Bond published a policy position paper with CONCORD, the European platform of development networks and NGO national platforms, to influence the EU stance at the summit. As a direct result, a number of the points were reflected in the Foreign Affairs Council conclusions, endorsed by the Heads of State.

What's coming up

As well as continuing to put pressure on governments to excel progress and achieve their MDG commitments, there is urgent need to accelerate work on the post-MDGs planning process and ultimately, what should follow. We will:

- convene a 'Beyond 2015' group of NGOs, and help to develop a shared approach to the post-MDGs agenda and on the beyond-2015 proposition and process

Over 30 new and returning MPs attended a Bond parliamentary reception to show commitment to international development issues including the MDGs.

Navigating the complexities of Europe

Not least because it is the world's largest aid donor and a key trading partner for many developing countries, the European Union (EU) is vitally important to international development efforts. However, its institutions and processes are complex and building an effective relationship requires expertise, time and resources. Bond has extensive experience of working with the EU and representing the views of UK NGOs to deliver the best possible outcomes for developing countries.

Our impact

Bond EU advocacy primarily takes place through the Bond European Policy Group. This year, influencing efforts concentrated on the structural changes that resulted from the EU institutional reforms.

In an advocacy breakthrough, Bond parliamentary and lobbying efforts led directly to a crucial change in how development spending is controlled, a fact recognised by representatives of both the European Parliament and the Commissioner for Development. The agreement to shift spending power to the Commissioner for Development is significant because it means that aid will be directed towards poverty alleviation with less risk that foreign policy drives how it is spent. The importance of this success in strengthening Bond's position in Europe cannot be overstated and will help us to further influence key decision-makers in the future.

What's coming up

As we seek to protect and consolidate development interests within the EU structure, work will focus on:

- influencing the EU budget to ensure that adequate funding is available for development
- furthering international partnerships to maximise our influence with European decision-makers and so our impact on development policies
- strengthening relationship with MEPs and with relevant EU committees and individuals

Image courtesy of D. Dirka

25%

As a direct response to evidence given to DFID, the match-funding requirements for the new Global Poverty Action Fund were dropped entirely for smaller organisations and reduced to 25 per cent for larger organisations, making it easier for members to secure funding.

Building our reputation with emerging powers

The shift in global power has seen emerging economies become increasingly influential. At the same time, the G20 group of nations has emerged as the primary forum for discussion on the global economy and development issues. As a result, the G20 has become a more important advocacy target for civil society. Bond convenes collective advocacy in the UK and liaises with civil society groups in G20 countries to plan and coordinate international civil society action.

Our impact

In the UK, through our relationship with the Cabinet Office, Bond coordinated high-level advocacy with the UK G8/G20 sherpa to lobby the UK position and help to shape the development agenda at both the Canada and South Korea summits in 2010 and planning for the French summits in 2011.

Bond is the elected co-chair of the global G8/G20 working group, with InterAction, the Bond equivalent in the US, and as such leads and coordinates global advocacy strategy around the G8/G20 summits. The group has 400 members from over 89 organisations in over 30 countries, further enhancing Bond's position as an important international interlocutor. Throughout the year, Bond coordinated G8/G20 advocacy strategies with international civil society to ensure that its voice was heard in all G20 processes, including supporting Canadian, South Korean and French civil society efforts around the summits.



What's coming up

International advocacy work will focus on:

- influencing the G20's approach to development, and the action plans of the G20 development working group and the G20 anti-corruption working group
- working with European and international allies to influence the EU's position within the G20 and at the Fourth High Level Forum on Aid Effectiveness
- holding the G8 accountable for its existing commitments
- ongoing work to increase the transparency and accountability of the G20

14 We strengthen the sector by building skills and capacity

If the UK international development sector is to maximise its potential then we must invest in its people and organisations. Bond's high quality learning and training covers the issues that are relevant to international development professionals, while the capacity of the sector is strengthened further through the Bond Effectiveness Programme which supports organisations to improve and to demonstrate the impact of their performance.

"Bond plays a pivotal role in shaping and strengthening the quality of our work on programme effectiveness."

Chris Bain,
Director, CAFOD



Professional training

to increase skills and improve quality

99%

▶ 99% of those asked said that the training had improved their knowledge, skills and confidence, and 73% said they had made changes to the way they work as a result.

73%

Bond training focusses on the development cornerstones of advocacy and campaigning, NGO effectiveness and fundraising and finance. Open to everyone and using expert trainers, our courses are constantly reviewed to reflect the latest thinking and practice and respond to sector priorities. Organisations also commission Bond in-house training which delivers tailor-made training directly to staff to meet specific learning objectives.

Our impact

Bond training went from strength to strength with 606 participants attending 38 training courses (over 54 days). Several new courses were introduced to respond to the ever-evolving development environment. We continued the drive to innovate by piloting post-course online interactive support and a mentoring service to support chief executives of small and medium-sized organisations, and developing new online resources.

In-house training was further developed and uptake increased significantly. Overall, 16 days of training were delivered, an increase of 33 per cent on 2009–10, to over 200 people. In 2010–11, we delivered in-house training to clients in Europe, Africa and all over the UK. Training addressed a broad range of needs including introducing new staff to the international development sector and developing toolkits for in-country offices.

What's coming up

We will consolidate and develop both the training and in-house programme focussing on providing professional, high quality learning. We will:

- develop and expand the in-house training offer
- explore potential new markets and methods of delivery

"The most useful training I have ever attended."

Participant, *Managing EC contracts and reporting on EC grants* course

"An absolutely essential course for anyone who wants to take monitoring and evaluation seriously."

Participant, *Monitoring and evaluation for accountability* course

Supporting organisations to improve their effectiveness

“The Bond Effectiveness Programme is a vital piece of leadership for the many NGOs that will benefit from the collective experience of peers, as well as giving confidence to donors that we are taking value for money and impact assessment seriously.”

Atallah Fitzgibbon,
Head of Performance Improvement, Islamic Relief Worldwide



134 people from 77 organisations helped develop the thematic areas of the Im-prove it Framework

83 people from 45 member organisations have been instrumental in shaping the direction of the Effectiveness Programme.

The challenge of measuring and reporting the sometimes intangible impact of international development projects and programmes is one that organisations have been struggling with for many years. To address this, the Bond Effectiveness Programme is developing a sector-wide approach to managing and reporting NGOs’ performance. The UK government has also made effectiveness and the related transparency and accountability agendas a top priority.

Our impact

This ground-breaking programme has been developed through a process of consensus building, consultation, review and approval, involving a broad range of organisations. Over 45 Bond members have actively contributed to the design and development of the products, including through member-led task groups focussed on defining common indicators against which organisations will analyse their strengths and weaknesses. A prototype of this self-assessment tool was completed and piloting is due to begin in summer 2011. Alongside this, the complex process of developing a framework which will enable organisations to consistently assess, manage and report the effectiveness of their approach and activities is well underway. Both will be launched in 2012.

What’s coming up

Emphasis will shift from development to implementation and uptake, while new work will begin on related aspects of the wider effectiveness debate. We will:

- complete and launch the self-assessment and effectiveness framework to the wider membership and support members to use it
- launch and run a two-year Transparency Programme to help organisations enhance their accountability and better demonstrate how they are improving their practice and performance

Timeline	2010	2011	2012
summer 2010 to summer 2012	<p>Consulted members on the scope, purpose and direction of the programme</p> <p>Programme splits into two major streams of work: the capacities for effectiveness self-assessment tool and the Im-prove it Framework of common indicators</p>	<p>Im-prove it Framework presented to 40 members; feedback received on purpose and structure</p> <p>Thematic areas of the Im-prove it Framework developed with consultancy support</p> <p>Self-assessment tool pilot with small group of members; feedback and recommendations</p>	<p>Workshop to explore the thematic areas of the Im-prove it Framework</p> <p>Second phase of self-assessment tool pilot with members</p> <p>Consult members on ways of working in the Im-prove it Framework</p> <p>Next stage member consultation on Im-prove it Framework</p> <p>Launch of the online self-assessment tool</p> <p>Launch of the online Im-prove it Framework</p>
	Summer	January	November – February
		March – April	End of February
		June – September	Early Spring
			Spring/Summer

We bring people together

for international development

“Bond is a platform for collaboration, and without it collaboration would be much weaker amongst UK NGO’s.”

Richard Blewitt
Chief Executive,
HelpAge International

The Bond network is rich and varied in expertise and experience, with organisations working on a wide range of issues in all corners of the globe. Bond is a hub for collaboration and collective action, for exchanging knowledge and information, so that together we can find solutions to common challenges, influence decision-makers and engage in key debates affecting the sector.

Providing opportunities to make new connections

As a network of organisations united around a common cause, we create opportunities to meet, share opinions and experience, hear different perspectives and learn from each other, often through face-to-face events that are designed to encourage open discussion and debate.

Our impact

We launched the Leaders Series, discussion events for chief executives covering current issues including ‘value for money’, public support for development and working with the private sector. On average, 30 chief executives attended each event and feedback has been positive. Once again, the Annual Conference brought the network together and was the Bond event of the year. It attracted high-calibre speakers and provided an opportunity to renew collective momentum and network with peers. On the day, 223 delegates attended from 162 organisations, and 91 per cent of those asked said it met or exceeded their expectations. Finally, although the Fit for Change series for international programme directors of larger NGOs came to an end in September 2010, it generated an important spontaneous follow-on initiative in the form of the compilation of a central accessible resource of information.

What's coming up

Increasingly, connections between members will happen online as we develop the website and create a new online space that encourages collaboration and the sharing of information. We will:

- ensure that the website develops in a way that establishes Bond as an exemplar of best practice in web and digital development
- focus on the quality, value and relevance of new and existing services
- develop stronger relationships with a broader range of individuals within the sector

Image courtesy of Ross Spearman/Bond



The Networker magazine showcases the hot topics and big sector debates and promotes Bond’s work and role to a broad range of stakeholders. It consistently attracts well-respected, expert writers and is read widely beyond the membership.

Collaboration that influences policy and builds capacity

More than 1,210
people are
members of
one or more
Bond group.

1,210

The Bond groups provide a space where members can share expertise and best practice, and formulate policy responses to influence governmental and institutional decision-making in the UK, Europe and globally. They are a vital part of network activity and cover issues including the environment, conflict, funding, disability and governance, and geographic regions.

Our impact

Several Bond groups used their specialist knowledge to respond comprehensively to a number of government reviews, while others engaged regularly with key DFID and parliamentary officials, helping to consolidate Bond as the legitimate channel for dialogue with the sector. Particular successes include:

- the importance of anti-bribery guidance for NGOs published by the anti-bribery sub-group of the Bond Governance Group was recognised widely by organisations including by the Charity Commission, with many adapting it for their own use
- the Disability and Development Group initiated a new Bond training course, *Travelling together*, to support organisations to better include people with disabilities in their development work
- the Development and Environment Group supported the launch of a new All-Party Parliamentary Group on International Development and the Environment, a forum for greater discussion of sustainable development

What's coming up

We will find new ways to support effective collaboration, shared learning and good practice, and to harness the expertise of the groups. We will:

- build a new online space that supports collaboration and exchange and encourages the development of other communities of interest
- increase the number of opportunities that meet the specific needs of, and support, smaller NGOs
- increase the number of individuals actively involved in the work of groups
- establish new partnerships including with the private sector, where we will set up a working group to develop strategy and approach

There are 16 Bond groups:

- Advocacy Capacity Building Group
- Conflict Policy Group
- Development and Environment Group
- Disability and Development Group
- Disaster and Risk Reduction Group
- EC Funding Group
- European Neighbourhood Working Group
- European Policy Group
- Funding Working Group
- Governance Group
- Latin America and Caribbean Group
- Policy and Lobbying Group
- Quality Group
- Small NGOs Group
- UK Water Network
- Voluntary Income Fundraising Group

There are plans to launch two new groups in 2011: a Microfinance Group and a Private Sector Group.

An active network of international development organisations

Bond is a network of around 360 international development organisations*, ranging from large non-governmental organisations with a world-wide presence to smaller, specialist organisations working in certain regions, on particular issues and or with specific groups of people.

“Bond helps us to build relationships with other NGOs and keeps us true to what we need to do as part of this sector.”

Caroline Nursey
Director, BBC World Service Trust

Bond members

Full members

AbleChildAfrica
ACE Africa (UK)
Acid Survivors Trust International
ACORD. Agency for Cooperation and Research in Development
Act4Africa
Action Against Hunger UK
Action for Southern Africa
Action on Disability and Development
Action Village India
ActionAid UK
Advantage Africa
Adventist Development & Relief Agency
Africa Advocacy Foundation
Africa Educational Trust
Africa Equipment for Schools
African Development Trust
African Future Development
African Initiatives
African Medical and Research Foundation
African Outreach
African Youth Development Association
AFRICARE
Age UK
Alternative for India Development
Amnesty International UK
Anti-Slavery International
Appropriate Technology Asia
APT Action on Poverty
APTIVATE
Article 19
Asha Trust (Sri Lanka)
Asian People's Disability Alliance
Auroville International UK
Baha'i Agency for Social and Economic Development – UK
BasicNeeds
BBC World Service Trust
Bolivia Information Forum
Book Aid International
BRAC UK
Breakthrough Foundation
Britain – Tanzania Society
British Association For Literacy in Development (BALID)
British Veterinary Association Overseas Group
BTCV International Department
Build Africa
Building and Social Housing Foundation
CAFOD
Cambodia Action
CamFed
Canon Collins Trust
CARE International UK
CBM
Cecily's Fund
Central America Women's Network
Centre for Legal Aid Assistance
Centre for Peacebuilding and Community Development
ChildHope UK
Childreach International
Children in Crisis
Children of the Andes
Child-to-Child Trust
Christian Aid
Christian Engineers in Development
Christian Outreach Relief and Development
Coalition to Stop the Use of Child Soldiers
Commonwealth Human Ecology Council
Computer Aid International
Computers 4 Africa
Concern Universal
Concern Worldwide UK
Conciliation Resources
Concordis International
Consumers International
CONTESA
Cusichaca Trust
Dalit Freedom Network UK
Deaf Child Worldwide
Developing Technologies
Development Initiatives
Engineers Against Poverty
Engineers Without Borders UK
Enterprise in Action Ltd
Environclean Community Group
Environment Africa Trust
EveryChild
Excellent
Fairfood International UK
FARM-Africa
Fauna & Flora International
Feed the Minds
Feed the Poor
FIA Foundation for the Automobile and Society
Find Your Feet
Forest Peoples Programme
GardenAfrica
Gemin-i.org
Global WitnessTrust
Great Britain-China Centre
Green Belt Movement International
Habitat for Humanity Great Britain
Hand in Hand International
Handicap International UK
Hands Around the World
Health Poverty Action
HealthProm
Help the Hospices
HelpAge International
Homeless International
Home-Start International
HomeWorkers Worldwide
Hope for Children
HOPE Worldwide
Human Relief Foundation
Humanitarian Action for Relief and Development Organisation
ICA:UK
IMPACT Foundation
Inspirational Volunteer Journeys
Community Interest Company
Integrated Village Development Trust
Interact Worldwide
InterClimate Network Ltd
Intercontinental Charity Organisation
InteRed UK
International Agency for the Prevention of Blindness
International Alert
International Childcare Trust
International Children's Trust
International Development Enterprises UK
International HIV Fund
International HIV/AIDS Alliance
International Institute for Environment and Development
International Medical Corps
International Nepal Fellowship
International Network for the Availability of Scientific Publications
International NGO Training and Research Centre
International Refugee Trust
International Rescue Committee – UK
International Service
International Tree Foundation
Islamic Help
Islamic Relief Worldwide
Jubilee Action
Kaloko Trust
Karuna Trust
Kerala Federation for the Blind
Keystone Accountability
Kids In Need Of Education
KIN (Kibera in Need)
Kingscare
LAMB Health Care Foundation
Latitude Global Volunteering
LEAD International
Learning For Life
Leonard Cheshire Disability (International Department)
LEPRA Health in Action
Lifeline Network International
LightForce International
Link Community Development
Lumos
Malaria Consortium
Mango (Management Accounting for NGOs)
Marie Stopes International
Marwyn Trust
Maternity Worldwide
MBC Heritage of Islam Trust
Medic Assist International
Medical Aid for Palestinians
Mercy Corps European HQ
Merlin
Methodist Relief and Development Fund
MicroLoan Foundation
MIFUMI UK
Mines Advisory Group
Minority Rights Group International
Mother Helpage UK
Motivation
Muslim Aid
Muslim Hands
Odanadi UK
ONE Campaign UK
One World Action
One World Trust
One World Week
Opportunity International United Kingdom
ORBIS UK
Oxfam GB
Palestinians Relief and Development Fund
Panos London
Peace Child International
Peace Direct
Penal Reform International (UK)
Peru Support Group
Pesticide Action Network UK
PHASE Worldwide
Plan UK
Population and Sustainability Network
POWER International
Powerful Information
Practical Action
Pragya
Praxis UK
Progressio
Project Harar Ethiopia
Project HOPE UK
Pump Aid
Purple Field Productions Limited
Quaker Peace and Social Witness
Rachael's Children's Trust
Railway Children
Rainbow Development in Africa
Raleigh International Trust
Read Horn of Africa
RED International
RedR UK
Resource Alliance
Restless Development
RESULTS UK
Retrak
RICS BuildAction
Riders for Health
Rotary International in Great Britain and Ireland Donations Trust Fund
Royal College of Obstetricians and Gynaecologists (Int Dept)

Bond members *continued*

“Through its leadership Bond supports strategic thought and action making the whole sector much more than the sum of its parts.”

Richard Miller,
Chief Executive, ActionAid

Royal Society for the Protection of Birds
Sadiki Development Trust
Safehands for Mothers
Saferworld
Samaritan's Purse International
Save the Children
Science for Humanity
Scottish Catholic International Aid Fund
Selby Trust
Self Help Africa
Send a Cow
Sense International
Shared Interest Foundation
Sickle Cell and Young Stroke Survivors
Sightsavers
Skillshare International
Society for Environmental Exploration (Frontier)
SolarAid
SOS Children's Villages UK
SOS Sahel International UK
South Asia Voluntary Enterprise
Spreading Health
Stakeholder Forum for a sustainable future
STARS Foundation
Stepping Stones Nigeria
Street Child Africa
Sue Ryder Care International
Susila Dharma (Britain)
Sustainable Natural Resource Management Association UK
TackleAfrica
Target Tuberculosis
TB Alert
Teach a Man to Fish

Tearfund
TechnoServe Europe
The AkshayaPatra Foundation
The Beryl Browne Foundation
The Britain Nepal Medical Trust
The Brooke
The Chello Foundation
The Co-operative College Trust
The Fairtrade Foundation
The Humanitarian Forum
The Jane Goodall Institute UK
The Leprosy Mission (TLMEW)
The Mothers' Union
The Project African Wilderness Trust
The Protimos Foundation
The Rights Practice
The Salvation Army (International Development Department)
The Society for the Protection of Animals Abroad
The Topsy Foundation UK
The Toybox Charity
The Vegan Society
The Welfare Association
The World Federation of KSIMC
Tiri-Making Integrity Work
Tolerance International UK
Tools for Self Reliance
Tourism Concern
Trades Union Congress Aid
Traidcraft Exchange
Transfer of Appropriate Sustainable Technology
Transparency International UK
TREE AID
Trust for Africa's Orphans
Tzedek
Uganda Reflex
UK Sport International

UNICEF UK
UNIFEM UK
UNISON (International)
Village AiD
Village by Village Ltd
Village Service Trust
Vision Aid Overseas Limited
Voice of Dalit International
Voluntary Service Overseas
War Child
War on Want
WaterAid
Wells for India
Widows and Orphans International
Windle Trust International
WOMANKIND Worldwide
Women and Children First (UK)
Women for Women International UK
Women Working Worldwide
Woodford Foundation
World Development Movement
World Emergency Relief
World in Need
World Jewish Relief
World Medical Fund for Children
World Vision UK
WWF (UK)
Y Care International
Zimbabwe Educational Trust

Provisional members

ACDF-UK
CAPRECON
Cyan International
Development of Nations Economy (DONE)
Gargar Foundation for Development
Human Development Concern for Horn of Africa

Humanitarian and Charitable ONE Trust
International Forum for Rural Transport and Development
MADE in Europe
Our Sansar Limited
Seacology UK
Social – Life and Agricultural Development Organisation Limited

Associate members

AA International
Advocates for International Development
AFFORD
Bees for Development Trust
Comic Relief
Cyfanfyd
Development Policy and Practice (The Open University)
Euclid Network
Institute of Development Studies
InterHealth
Muslim Charities Forum
Order of St John
Overseas Development Institute
People & Planet
People In Aid
PhotoVoice
Share The World's Resources
Stamp Out Poverty
The Diana Princess of Wales Memorial Fund
The Humanitarian Centre
The Indigo Trust
TRAID (Textile Recycling for Aid and International Development)
Trocaire (Northern Ireland)
Tropical Health and Education Trust
Zoological Society of London

Our board and staff

The strategic direction and governance of Bond is led by a board of trustees made up of representatives from the membership.

Board

Chair

Anna Feuchtwang, EveryChild

Vice chairs

Paul Valentin, Christian Aid
Dominic White, WWF

Treasurer

Tim Boyes-Watson, Mango
(co-opted) appointed 14 October 2010

Trustees

Christine Allen, Progressio
elected 4 November 2010
Michael Hammer, One World Trust
Nik Kafka, Teach a Man to Fish
Nicola Macbean, The Rights Practice
Sue Turrell, WOMANKIND Worldwide
elected 4 November 2010

Thank you to the following Board members who retired this year

Ian Barry, CAB International
Willem van Eekelen, Islamic Relief
Alex Jacobs, Keystone Accountability
Sandra Kabir, BRAC UK
Tariq Khokhar, Aptivate
Susanne Niedrum, Build Africa
Kirsty Smith, Methodist Relief and Development Fund
David Woolcombe,
Peace Child International

Secretariat

The secretariat, led by a chief executive, delivers the Bond strategy, and coordinates and supports the activities of the network. There are 22 staff split over five teams:

Advocacy and representation

Convenes and facilitates dialogue with government, parliament and other policy-makers, and coordinates and supports joint advocacy and lobbying at national, European and international levels.
advocacy@bond.org.uk

Effectiveness Programme

Manages and steers the Bond Effectiveness Programme, which aims to strengthen the management and reporting of NGO performance, and ensures that members are involved in decision-making.
ngoeffectiveness@bond.org.uk

Finance, administration and systems

Responsible for the smooth running of the office including finance, IT, human resources and office systems.
finance@bond.org.uk

Learning and training

Develops and delivers the learning and training programme, including tailor-made in-house training commissioned by organisations, and initiates new opportunities to learn and share knowledge.
learn@bond.org.uk

Membership and communications

Manages member services, the Bond website, publications and e-communications and provides support to the Bond groups.
membership@bond.org.uk
groups@bond.org.uk
advertising@bond.org.uk

26 Financial summary, statement and balance sheet

British Overseas NGOs for Development
(trading as Bond) (Limited by guarantee)

Balance sheet
As at 31 March 2011

	2011 £	2010 £
Fixed assets		
Tangible fixed assets	10,316	7,022
	10,316	7,022
Current assets		
Debtors	69,709	652,646
Short term deposit	140,976	140,411
Cash at bank and in hand	441,961	180,792
	652,646	573,350
Liabilities		
Creditors: amounts due within one year	221,409	208,677
Net current assets	431,237	364,673
Net assets	441,553	371,695
Funds		
Restricted funds	101,617	82,117
Unrestricted funds		
Designated funds	10,316	4,022
General funds	329,620	282,556
TOTAL charity funds	441,553	371,695

Independent auditors' statement to the trustees of Bond

We have examined the summarised financial statements which comprise the summary statement of financial activities, summary balance sheet and the summary consolidated cash flow statement.

Respective responsibilities of trustees and auditors

The trustees are responsible for preparing the summarised financial statements in accordance with United Kingdom law and the recommendations of the charities SORP.

Our responsibility is to report to you our opinion on the consistency of the summarised financial statement with the full financial statements and Trustees' Annual Report. We also read the other information contained in the annual review and consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the summarised financial statements.

Basis of opinion

We conducted our work in accordance with Bulletin 1999/6 "the auditors' statement on the summary financial statement" issued by the Auditing Practices Board for use in the United Kingdom. Our report on the organisation's full annual financial statements describes the basis of our audit opinion on the financial statements.

Opinion

In our opinion the summarised financial statements are consistent with the full annual financial statements and the Trustees' Annual Report of Bond for the year ended 31 March 2011.

Sayer Vincent

Chartered Accountants and Registered Auditors

27 Income and expenditure graphs and tables of figures

Income	2010-11		2009-10	
	Restricted £	Unrestricted £	Total £	Total £
Advocacy and representation	194,027	10,427	204,454	65,479
Effectiveness Programme	141,180	–	141,180	99,191
Learning and training	80,847	170,729	251,576	272,774
Membership and communications	39,320	121,380	160,700	161,265
Grant income	–	500,185	500,185	480,000
Membership subscriptions	–	397,043	397,043	327,382
Bank interest	–	2,072	2,072	3,167
TOTAL	455,374	1,201,836	1,657,210	1,409,258

Expenditure	2010-11		2009-10	
	Restricted £	Unrestricted £	Total £	Total £
Advocacy and representation	191,951	452,537	644,488	546,521
Effectiveness Programme	117,117	29,172	146,289	58,733
Learning and training	87,486	240,903	328,389	319,380
Membership and communications	39,320	352,418	391,738	405,951
Cost of generating funds	–	29,958	29,958	2,980
Governance	–	46,490	46,490	32,175
TOTAL	435,874	1,151,478	1,587,352	1,365,740

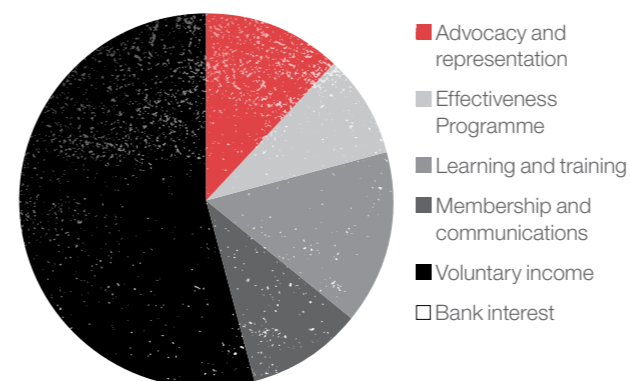
These summarised financial statements contain information from both the Statement of Financial Activities and the Balance Sheet for the year ended 31 March 2011, but are not the full statutory report and accounts. The full financial statements were approved by the Trustees on 13 July 2011 and subsequently submitted to the Charity Commission and to Companies House. They received an unqualified audit report and copies may be obtained from the Bond office.

Signed on behalf of the trustees
Tim Boyes-Watson
Treasurer

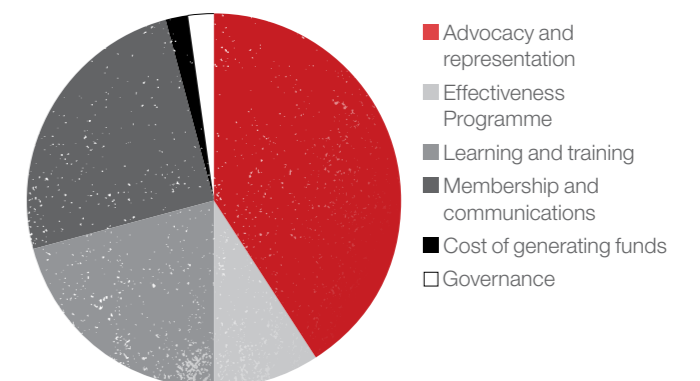
“Bond provides that access, advocacy and messaging which is important for all of us, and it does it as a valued interlocutor.”

Mark Wilson
Executive Director, Panos London

Income



Expenditure





FOR INTERNATIONAL DEVELOPMENT

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